

SUMMARY OF GENERAL FUND ESTIMATES**APPENDIX A**

	2011/12 Estimate Base <u>£'000</u>	2012/13 Indicative Base <u>£'000</u>	2013/14 Indicative Base <u>£'000</u>	2014/15 Indicative Base <u>£'000</u>
Community and Environment Focus	8,856	9,383	9,350	9,442
Corporate Focus	4,359	3,912	3,936	4,069
Development and Growth Focus	3,170	2,219	1,985	2,004
Special Expense Areas	565	594	609	626
<u>NET COST OF SERVICES</u>	<u>16,950</u>	<u>16,108</u>	<u>15,880</u>	<u>16,141</u>
Interest and Investment Income	(230)	(298)	(297)	(484)
Interest Payable	154	154	128	37
Minimum Revenue Provision	194	186	179	172
Depreciation Charged to Revenue Accounts	(2,669)	(2,566)	(2,698)	(2,759)
Revenue Contribution to Capital	500	659	500	500
Movement on Reserves				
-Net Movement in General Fund Specific Reserves	(71)	(216)	395	357
-(Decrease)/Increase in General Fund Working Balance	0	0	0	0
	<u>(2,122)</u>	<u>(2,081)</u>	<u>(1,793)</u>	<u>(2,177)</u>
<u>BUDGET REQUIREMENT - GENERAL FUND</u>	<u>14,828</u>	<u>14,027</u>	<u>14,087</u>	<u>13,964</u>
Formula Grant	(8,350)	(7,369)	(7,366)	(7,018)
Council Tax Freeze Grant	(157)	(316)	(157)	(157)
Council Tax Collection Fund Surplus	(30)	0	0	0
<u>DISTRICT COUNCIL TAX REQUIREMENT (EXCL PARISHES)</u>	<u>6,291</u>	<u>6,342</u>	<u>6,564</u>	<u>6,789</u>
SKDC Budget Requirement	5,738	5,783	5,986	6,193
Bourne Special Expense Area	25	25	26	27
Deepings Special Expense Area	13	13	13	13
Grantham Special Expense Area	436	442	457	473
Langtoft Special Expense Area	8	8	8	8
Stamford Special Expense Area	71	71	73	75
Parish Precepts	1,350	1,399	1,442	1,490
<u>COUNCIL TAX REQUIREMENT (INCL PARISHES)</u>	<u>7,641</u>	<u>7,741</u>	<u>8,005</u>	<u>8,279</u>

BAND D CHARGES**APPENDIX A**

	<u>2011/12 Estimate Base</u>	<u>2012/13 Indicative Base</u>	<u>2013/14 Indicative Base</u>	<u>2014/15 Indicative Base</u>
Band D Properties on which charges are based	46,744.4	47,105.8	47,576.9	48,052.6
Relating to Special Expense Areas				
Bourne Special Expense Area Charge	4,908.1	5,005.5	5,055.6	5,106.1
Deepings Special Expense Area Charge	4,483.2	4,511.2	4,556.3	4,601.9
Grantham Special Expense Area Charge	11,118.9	11,274.8	11,387.5	11,501.4
Langtoft Special Expense Area Charge	757.5	752.8	760.3	767.9
Stamford Special Expense Area Charge	7,077.1	7,131.8	7,203.1	7,275.1
<u>BAND D CHARGES</u>				
South Kesteven District Council Charge	£122.76	£122.76	£125.82	£128.88
Bourne Special Expense Area Charge	£5.04	£5.04	£5.13	£5.22
Deepings Special Expense Area Charge	£2.88	£2.88	£2.88	£2.88
Grantham Special Expense Area Charge	£39.24	£39.24	£40.14	£41.13
Langtoft Special Expense Area Charge	£10.17	£10.17	£10.35	£10.53
Stamford Special Expense Area Charge	£9.99	£9.99	£10.17	£10.35
<u>2012/13- SKDC Band D Charge (exc. SEA)</u>				
SKDC Band A	£81.84			
SKDC Band B	£95.48			
SKDC Band C	£109.12			
SKDC Band D	£122.76			
SKDC Band E	£150.04			
SKDC Band F	£177.32			
SKDC Band G	£204.60			
SKDC Band H	£245.52			

Summary of Revenue EstimatesCommunity and Environment Focus

Priority Area	2011/12 Original Base £	2012/13 Estimate Base £	2013/14 Indicative Base £	2014/15 Indicative Base £
Air Pollution	33,611	63,037	64,979	65,060
Animal Health And Welfare	6,761	6,330	6,393	6,449
Arts And Events	37,699	29,326	27,884	26,321
Bourne Corn Exchange	146,215	154,690	146,221	151,334
Bourne Leisure Centre	329,571	202,798	184,222	188,672
Citizens Advice Bureau	60,174	59,774	52,782	52,795
Climate Change	56,151	56,388	56,854	57,355
Closed Circuit Television	308,352	271,233	270,031	270,242
Community Activities	139,709	121,184	122,937	124,220
Community Safety	195,690	179,915	182,117	184,486
Control Of Dogs	68,752	65,401	65,389	65,685
Deepings Leisure Centre	262,834	291,072	324,005	342,630
Emergency Planning	47,576	45,249	45,407	45,579
Enforcement	93,995	75,195	75,915	76,486
Fairs	(15,683)	0	8,796	(8,796)
Food Safety	237,944	216,156	218,069	220,408
Gambling Licensing	10,165	0	0	0
Grantham Meres Leisure Centre	773,945	692,317	712,446	733,386
Green Waste Collection	462,533	240,448	220,908	286,698
Guildhall Arts Centre	502,254	513,640	527,829	540,027
Hackney Carriage Registration	0	0	0	0
Health & Safety Enforcement	120,655	100,238	101,180	102,392
Health & Well-Being	3,992	28,839	29,147	29,470
Helpline	112,688	71,432	60,031	44,717
Homelessness	316,260	323,439	296,642	285,649
Housing Solutions	276,089	151,749	153,312	157,024
Infectious Disease Control	41,667	37,702	38,071	38,583
Leisure Grants And Loans	(6,117)	0	0	0
Liquor Licensing	(379)	0	0	0
Local Licences	83	0	0	0
Markets	50,887	39,518	35,979	21,256
Noise Control	97,405	75,010	74,545	80,452
Private Sector Landlords	302,819	365,987	254,276	241,849
Public Conveniences	135,943	142,144	144,728	147,714
Public Health	192,340	162,852	164,171	165,941
Sports Stadium	173,544	177,395	185,130	191,684
Stamford Arts Centre	526,521	553,133	570,837	575,983
Stamford Leisure Centre	238,543	284,980	269,334	278,628
Street Scene	1,012,607	1,038,795	1,039,224	1,047,757
Waste Management	2,460,792	2,515,406	2,589,554	2,573,707
Water Quality	22,443	29,661	29,884	30,218
Front-line Services	9,837,030	9,382,433	9,349,229	9,442,061
Leisure & Amenities Admin	0	130,175	131,409	132,708
Waste & Recycling Management	264,582	271,729	276,271	281,253
Support Services	264,582	401,904	407,680	413,961
Net General Fund Charge	9,837,030	9,382,433	9,349,229	9,442,061

Summary of Revenue Estimates

Corporate Focus

Priority Area	2011/12 Original Base £	2012/13 Estimate Base £	2013/14 Indicative Base £	2014/15 Indicative Base £
Alma Park, Grantham	9,057	11,001	11,425	11,857
Awarded Watercourses	32,704	32,924	33,032	33,130
Benefits Administration	(120,422)	107,246	112,751	138,528
Building Control	140,671	158,715	169,315	169,133
Bus Stations	78,330	86,349	90,200	89,142
Car Parks	(591,083)	(548,898)	(637,556)	(655,930)
Closed Burial Grounds	48,621	45,341	46,202	47,101
Corporate Costs	1,619,374	815,326	832,526	846,313
Council Tax Admin & Enforcement	746,401	664,321	656,515	630,806
Cycle Centre & Cycleways	12,811	14,871	15,607	16,777
Democratic Representation	967,438	874,776	889,950	917,972
District Elections	182,341	25,856	26,197	26,649
Drainage Rates	637,739	614,423	632,426	652,578
Flood Prevention	105,849	90,855	95,183	98,830
Footway Lighting	228,311	201,987	208,628	215,592
Graham Hill Way, Bourne	(23,043)	(20,305)	(19,873)	(21,843)
Grantham Canal	17,325	17,283	17,466	17,621
Hollis Road, Grantham	(6,962)	(6,893)	(7,067)	(7,845)
Leisure Premises	(10,530)	(8,418)	(7,586)	(7,013)
Miscellaneous Property	90,178	88,146	106,221	103,289
Mowbeck Way, Grantham	(6,132)	(7,044)	(7,322)	(7,304)
NDR Admin & Enforcement	(25,508)	(22,850)	(26,090)	(24,851)
Non-District Elections	0	3,213	3,257	3,312
Northfields, Market Deeping	(354,968)	(352,832)	(348,923)	(345,010)
Pension Costs	78,219	79,986	82,391	84,859
Play Areas & Open Spaces	347,470	281,786	287,676	293,831
Register Of Electors	225,819	240,306	242,622	304,422
Reputation, Communications & Consultation	0	342,806	347,258	352,380
Street Furniture	33,488	31,378	32,293	33,281
Street Grass Cutting	0	0	0	0
Travellers Rest Caravan Site	0	0	0	0
Treasury Management	47,795	50,422	51,332	51,355
Front-line Services	4,511,293	3,912,077	3,936,056	4,068,962
Assets & Facilities Management	731,351	512,929	517,359	518,647
Communications	217,893	0	0	0
Customer Services	883,150	874,383	873,398	887,246
Democratic Services	110,041	105,403	106,727	108,577
Financial Services	951,004	913,105	932,527	939,864
Human Resources	285,276	291,348	279,871	283,810
I.C.T. Services	1,037,239	1,068,436	1,091,560	1,110,068
Income Recovery Service	0	50,010	50,548	51,090
Legal Services	271,134	239,303	242,173	245,926
Operational Management	599,503	659,153	665,974	676,785
Performance Management	148,732	0	0	0
Procurement	33,589	34,200	35,000	35,880
Strategic Management	655,842	732,036	740,087	752,686
Support Services	5,924,754	5,480,306	5,535,224	5,610,579
Net General Fund Charge	4,511,293	3,912,077	3,936,056	4,068,962

Summary of Revenue EstimatesDevelopment and Growth Focus

Priority Area	2011/12 Original Base £	2012/13 Estimate Base £	2013/14 Indicative Base £	2014/15 Indicative Base £
Conservation	36,137	85,984	86,625	87,442
Development Management	626,515	726,461	716,982	710,103
Economic Development	631,563	746,271	644,581	758,421
Land Charges	0	0	0	0
Planning Policy & Partnerships	689,133	606,635	482,647	392,786
Street Naming & Numbering	53,894	53,733	54,315	55,068
Front-line Services	2,037,242	2,219,084	1,985,150	2,003,820
Development & Growth Admin	0	138,803	140,131	141,699
Support Services	0	138,803	140,131	141,699
Net General Fund Charge	2,037,242	2,219,084	1,985,150	2,003,820

Summary of Revenue Estimates**Special Expense Areas**

Priority Area	2011/12 Original Base £	2012/13 Estimate Base £	2013/14 Indicative Base £	2014/15 Indicative Base £
Bourne Special Expense Area	24,513	25,074	25,945	26,334
Deepings Special Expense Area	13,654	13,412	14,163	15,352
Grantham Special Expense Area	415,964	448,976	459,705	471,814
Langtoft Special Expense Area	17,104	17,144	17,814	18,528
Stamford Special Expense Area	93,555	89,887	91,622	94,010
Front-line Services	564,790	594,493	609,249	626,038
Less Capital charges adjustment	(58,555)	(57,836)	(60,303)	(62,893)
Net General Fund Charge	506,235	536,657	548,946	563,145

HRA REVENUE SUMMARY

Detail	2011/12	2011/12	2012/13	2013/14	2014/15
	Original Base £'000	Forecast Outturn £'000	Estimate Base £'000	Indicative Base £'000	Indicative Base £'001
INCOME					
Dwelling Rents	(21,174)	(21,210)	(22,780)	(23,898)	(25,054)
Non Dwelling Rents	(262)	(262)	(281)	(289)	(299)
Charges for Services and Facilities	(1,212)	(1,213)	(1,275)	(1,314)	(1,359)
Other Income	(60)	(60)	(60)	(60)	(60)
TOTAL INCOME	(22,708)	(22,745)	(24,396)	(25,561)	(26,772)
EXPENDITURE					
Repair and Maintenance	6,178	6,174	7,489	7,237	6,853
Supervision and Management - General	2,705	2,543	2,637	2,666	2,691
Supervision and Management - Special	2,001	1,828	2,003	2,046	2,098
Housing Revenue Account Subsidy	11,451	11,394			
Major Repairs Allowance	(3,673)	(3,673)			
Repayment Of Principal*	0	0	2,376	2,459	2,545
HRA share of Corporate and Democratic Costs	296	296	296	296	296
Depreciation and Impairment of Fixed Assets	4,325	4,325	5,200	5,200	5,200
Debt Management Expenses	28	28	23	23	23
Provision for deferred charges	0	0	0	0	0
Provision for bad debts	50	50	50	150	160
Transfer to General Fund in respect of Rent Rebates	200	200	40	35	30
TOTAL EXPENDITURE	23,561	23,165	20,114	20,112	19,896
NET COST OF HRA SERVICES	853	420	(4,282)	(5,449)	(6,876)
Interest Payable and Similar Charges	95	130	4,414	4,295	4,190
Interest and Investment Income	(236)	(209)	(204)	(301)	(391)
DEFICIT (SURPLUS) FOR THE YEAR ON THE HRA	712	341	(72)	(1,455)	(3,077)
MOVEMENT ON THE HRA BALANCE					
(Deficit)/Surplus for the Year	(712)	(341)	72	1,455	3,077
Transfer from Major Repairs Reserve (Depn less MRA)	652	652	0	0	0
Revenue Contributions to Capital	(1,000)	0	0	0	0
Housing Revenue Account balance at start of Year	7,408	8,171	8,482	8,554	10,009
Housing Revenue Account Balance at end of year	6,348	8,482	8,554	10,009	13,086

Major Repairs Reserve balance at start of Year	5,404	5,348	3,611	4,400	5,791
Transfer from Major Repairs Reserve (Depn less MRA)	(652)	(652)	0	0	0
Depreciation	4,325	4,325	5,200	5,200	5,200
Capital Financing	(5,491)	(5,410)	(4,411)	(3,809)	(4,707)
Major Repairs Reserve balance at end of Year	3,586	3,611	4,400	5,791	6,284

* Note: From the 1st April 2012 there will be a change in the financial management of the Housing Revenue Account whereby a self-financing model will be adopted in line with Government proposals. The figure shown is based on a traditional repayment of principle. The actual financing arrangement will be implemented on 26th March 2012 which will require the HRA summary statement to be updated.

GENERAL FUND

Description		2011/2012 Forecast Outturn £'000	2012/2013 Estimate Base £'000	2013/2014 Indicative Base £'000	2014/2015 Indicative Base £'000
GROW THE ECONOMY					
Town Centre Development					
1	Town Centre Projects - Bourne Core Area	150	2,150	50	-
2	Business Innovation Centre	-	100	150	50
3	Station Approach	-	700	500	-
4	Public Realm	-	-	-	-
5	Shop front scheme	80	130	80	80
6	Serviced Land	-	1,000	1,000	500
		230	4,080	1,780	630
SUPPORT GOOD HOUSING FOR ALL					
7	Regional Housing Grant				
8	Better Homes Grant	250	300	-	-
9	Warm Front Top Ups	5	-	-	-
10	Empty Homes Grant	50	100	-	-
11	Handy Person Scheme	10	-	-	-
12	Disabled Facilities Grant	500	500	500	500
		815	900	500	500
PROMOTE LEISURE,ARTS & CULTURE					
Provision for Existing Assets					
13	BMS Trend System - Bourne Leisure Centre	47	-	-	-
14	Bourne Leisure Centre Improvements	-	39	12	12
15	Air Handling Unit - Stamford Leisure Centre	20	-	-	-
16	Pool Hall Emergency Lighting - Stamford Leisure Centre	10	-	-	-
17	BMS Trend System - Stamford Leisure Centre	47	-	-	-
18	Stamford Leisure Centre Improvements	-	15	-	21
19	Pool Air Handling Unit - Deepings Leisure Centre	-	-	-	80
20	Deepings Leisure Centre Improvements	-	35	14	-
21	Swimming Pool Air Handling Unit - Grantham Meres Leisure Centre	-	18	-	-
22	Roof and Clock Tower Refurbishment - Guildhall Arts Centre	100	-	-	-
23	Stamford Museum Alterations	-	100	-	-
24	Heating System Alterations, Stamford Arts Centre	-	35	-	-
25	Box Office System	50	-	-	-
		274	242	26	113
KEEP SK CLEAN, GREEN & HEALTHY					
26	Street Scene Vehicle Procurement	710	690	605	761
27	Wheelie Bin Replacements	70	70	70	70
28	Cemetery Works	122	-	-	-
29	Cycle/Footpath Improvements	-	30	30	40
30	Sudbrook Sewer	-	20	-	-
31	Joint authority CCTV function	-	99	-	-
32	Air Quality Monitor Provision and Brook Street/ Manthorpe Road	-	16	-	-
		902	925	705	871
WELL RUN COUNCIL					
33	Contingency	66	-	-	-
34	Area Offices Customer Service Centre Upgrades	-	170	-	-
35	New Asset Management Software Package	-	40	-	-
36	ICT System Replacements and Delivery	50	120	-	-
		116	330	-	-
37	TOTAL GENERAL FUND CAPITAL PROGRAMME	2,337	6,477	3,011	2,114

HOUSING INVESTMENT PROGRAMME

Description	2011/2012	2012/2013	2013/2014	2014/2015
	Forecast Outturn £'000	Estimate Base £'000	Indicative Base £'000	Indicative Base £'000
<u>HOUSING REVENUE ACCOUNT</u>				
Repairs and Improvements				
1 Upgrading Sheltered Housing Scheme	50	100	-	-
2 Structural Improvements	100	-	-	-
3 Passenger Lift, Rectory Close Barrowby	31	60	-	-
4 Refurbishment works to Rectory Close, Barrowby	-	250	-	-
5 Scooter store, Hilary close, Stamford	-	25	-	-
Energy Efficiency Initiatives:				
6 Windows	100	-	125	-
7 Central Heating, Ventilation and boiler replacements	1,650	1,400	1,200	1,000
Refurbishment and Improvement:				
8 Property Refurbishments	114	70	70	70
9 Re-roofing	93	915	725	760
10 Re-wiring	270	175	460	500
11 Kitchen & Bathroom Refurbishments	1,350	750	850	2,000
12 Communal Doors	60	-	-	-
13 Chimney works	10	165	115	150
14 Wall Finishes	12	-	-	-
15 DDA compliance	400	-	-	-
16 Fire risk assessment work	-	-	-	-
17 Essential Works	153	150	150	150
18 Bin Stores, Earlsfield Estate	60	40	-	-
19 Refurbishment of Homeless Units	37	-	-	-
20 Hard Wiring of fire alarms	270	-	-	-
21 Disabled Adaptations	35	-	-	-
22 Contingency	150	-	-	-
	4,945	4,100	3,695	4,630
IT Software				
23 Upgrade Tunstall system	-	82	-	-
24 Vehicle management system for repairs	-	50	-	-
25 Mobilisation of Craft Working	-	104	-	-
	-	236	-	-
Purchase of Vehicles				
26 Repairs Lorry	-	-	38	-
27 Tenancy and Care Services	465	75	76	77
	465	75	114	77
28 TOTAL - HOUSING INVESTMENT PROGRAMME	5,410	4,411	3,809	4,707

SUMMARY FINANCING STATEMENT

	Description	2011/2012 Forecast Outturn £'000	2012/2013 Estimate Base £'000	2013/2014 Indicative Base £'000	2014/2015 Indicative Base £'000
	<u>HOUSING REVENUE ACCOUNT</u>				
1	Stock Improvements	4,945	4,100	3,695	4,630
2	IT Software	-	236	-	-
3	Purchase of Vehicles	465	75	114	77
4	TOTAL - HOUSING REVENUE ACCOUNT	5,410	4,411	3,809	4,707
	<u>OTHER SERVICES</u>				
5	Grow the economy	230	4,080	1,780	630
6	Support good housing for all	815	900	500	500
7	Promote leisure,arts and culture	274	242	26	113
8	Keep SK clean, green and healthy	902	925	705	871
9	Well run council	116	330	-	-
10	TOTAL - OTHER SERVICES	2,337	6,477	3,011	2,114
11	TOTAL - CAPITAL PROGRAMME	7,747	10,888	6,820	6,821
	<u>GENERAL FUND FINANCED BY:</u>				
12	Supported Borrowing	-	-	-	-
13	Unsupported Borrowing	-	-	-	-
14	Specific Reserve - Capital	1,243	387	-	-
15	Usable Capital Receipts	-	4,752	2,232	1,335
16	Capital Grants and Contributions				
	- Disabled Facility Grant	254	254	254	254
	- Regional Housing Allowance	315	400	-	-
17	Direct Revenue Financing				
	- Cemetery works	25	25	25	25
	- Contribution from Revenue	500	659	500	500
18	TOTAL - GF CAPITAL PROGRAMME	2,337	6,477	3,011	2,114
	<u>HRA FINANCED BY:</u>				
19	Major Repair Reserve	5,410	4,411	3,809	4,707
20	Contribution from Revenue				
21	Capital Grants (Ground Source Heat Pumps)				
22	TOTAL - HRA CAPITAL PROGRAMME	5,410	4,411	3,809	4,707
23	TOTAL - CAPITAL PROGRAMME	7,747	10,888	6,820	6,821

RESERVES STATEMENT

	Balance as at 31 March 2011 £'000	Transfer to Reserve in year £'000	Transfer from Reserve in year £'000	Balance as at 31 March 2012 £'000	Movement on Reserve in year £'000	Balance as at 31 March 2013 £'000	Movement on Reserve in year £'000	Balance as at 31 March 2014 £'000	Movement on Reserve in year £'000	Balance as at 31 March 2015 £'000
General Fund										
Capital Reserve										
General Fund Capital Reserve	1,630	-	(1,243)	387	(387)	-	-	-	-	-
Revenue Reserves										
Insurance Reserve	650	-	-	650	-	650	-	650	-	650
Pensions Reserve - Former Employees	307	-	-	307	-	307	-	307	-	307
- Current Employees	1,485	-	-	1,485	-	1,485	-	1,485	-	1,485
Building Control	0	-	-	0	8	8	10	18	13	31
SEA Reserve	84	-	(7)	77	(13)	64	(5)	59	4	63
Service Specific Funds	638	-	-	638	-	638	-	638	-	638
Capacity Building, Priority Setting and Service Improvement Reserve	3,099	-	-	3,099	59	3,158	401	3,559	340	3,899
	6,263	-	(7)	6,256	54	6,310	406	6,716	357	7,073
Unapplied Grants										
General Grants	1,285	-	-	1,285	-	1,285	-	1,285	-	1,285
HPDG	603	-	(169)	434	(270)	164	(144)	20	(20)	0
New Homes Bonus*	0	666	-	666	1,289	1,955	1,873	3,828	2,420	6,248
	1,888	666	(169)	2,385	1,019	3,404	1,729	5,133	2,400	7,533
Working Balance	2,370	-	-	2,370	-	2,370	-	2,370	-	2,370
Total General Fund Reserves	12,151	666	(1,419)	11,398	686	12,084	2,135	14,219	2,757	16,976
Net Movement in General Fund Specific Reserves										
Housing Revenue Account(HRA)										
Capital Reserve										
Major Repairs Reserve	5,348	3,673	(5,410)	3,611	789	4,400	1,391	5,791	493	6,284
Working Balance	8,171	-	311	8,482	72	8,554	1,455	10,009	3,077	13,086
Total HRA Reserves	13,519	3,673	(5,099)	12,093	861	12,954	2,846	15,800	3,570	19,370
Other Capital Reserves										
Useable Capital Receipts Reserve	7,951	329	0	8,280	(3,612)	4,668	(35)	4,633	(78)	4,555
Total Other Capital Reserves	7,951	329	0	8,280	(3,612)	4,668	(35)	4,633	(78)	4,555
Total Reserves	33,621	4,668	(6,518)	31,771	(2,065)	29,706	4,946	34,652	6,249	40,901

* provisional allocations from 2012/13 are based on projected housing growth in the district